

Report of Independent Auditors and Consolidated Financial Statements

Canine Companions for Independence, Inc.

December 31, 2023 and 2022



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Report of Independent Auditors

The Board of Directors
Canine Companions for Independence, Inc.

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Canine Companions for Independence, Inc. (Canine Companions), which comprise the consolidated statements of financial position as of December 31, 2023 and 2022, and the related consolidated statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Canine Companions as of December 31, 2023 and 2022, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of Canine Companions and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Canine Companions' ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

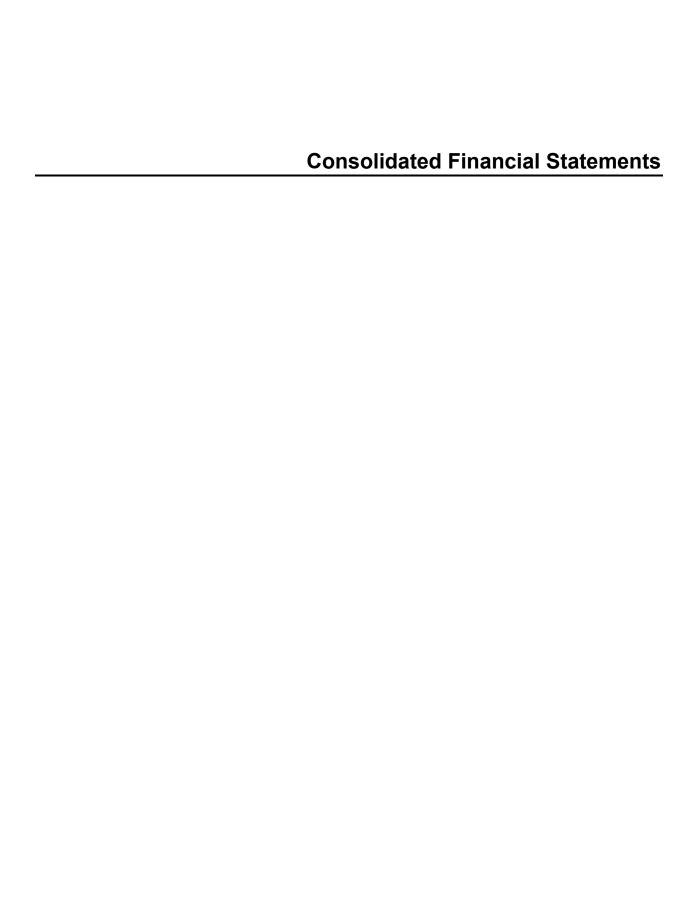
In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of Canine Companions' internal control. Accordingly, no such
 opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Canine Companions' ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Moss Adams IIP
Campbell, California

May 17, 2024



Canine Companions for Independence, Inc. Consolidated Statements of Financial Position December 31, 2023 and 2022

	2023			2022
ASSETS				
Cash and cash equivalents	\$	59,130,073	\$	51,040,224
Pledges receivable, net		585,078		2,931,327
Accounts receivable		1,437,388		3,178,451
Bequests receivable		2,259,094		3,552,936
Investments, fair value		42,466,610		36,645,651
Investment, equity method		23,620,288		20,078,021
Property, equipment, and improvements, net		55,829,177		43,407,471
Other assets		2,597,796		2,506,595
Operating lease right-of-use assets		786,652		549,013
Total assets	\$	188,712,156	\$	163,889,689
LIABILITIES AND NET ASSETS				
LIABILITIES				
Accounts payable and accrued expenses	\$	1,358,266	\$	1,054,350
Accrued payroll and related expenses	,	2,445,703	,	2,217,525
Gift annuities payable		637,314		639,854
Deferred compensation		46,160		46,160
Operating lease liabilities		817,825		551,151
Total liabilities		5,305,268		4,509,040
NET ASSETS				
Without donor restrictions:				
Property, equipment, and improvements		55,829,177		43,407,471
Board designated		38,931,263		35,326,414
Undesignated		53,106,881		46,057,850
Total without donor restrictions		147,867,321		124,791,735
With donor restrictions		35,539,567		34,588,914
Total net assets		183,406,888		159,380,649
Total liabilities and net assets	\$	188,712,156	\$	163,889,689

Canine Companions for Independence, Inc. Consolidated Statements of Activities and Changes in Net Assets Year Ended December 31, 2023

	Without Donor Restrictions	With Donor Restrictions	Total
SUPPORT Contributions Contributed nonfinancial assets Bequests Change in value of beneficial interests	\$ 15,349,793 332,516 20,106,631	\$ 6,263,560 - 519,047	\$ 21,613,353 332,516 20,625,678
in charitable trust assets Net assets released from restrictions	7,369,780	101,658 (7,369,780)	101,658
Total support, (net)	43,158,720	(485,515)	42,673,205
REVENUE Special events (net of direct expenses of \$755,189)	3,923,182	-	3,923,182
Program service revenue Net investment income Grants from government agencies Other income	157,947 10,125,525 1,913,550 347,656	1,507,203 - 	157,947 11,632,728 1,913,550 347,656
Total revenue	16,467,860	1,507,203	17,975,063
Total support and revenue	59,626,580	1,021,688	60,648,268
EXPENSES Program services: Breeding and puppy raising Training and client support Public information Veterinary	5,030,229 15,412,802 4,868,483 3,780,549	- - -	5,030,229 15,412,802 4,868,483 3,780,549
Total program services	29,092,063		29,092,063
Support services: Fundraising General administration	5,959,710 1,870,107		5,959,710 1,870,107
Total support services	7,829,817		7,829,817
Total expenses CHANGES IN NET ASSETS BEFORE OTHER CHANGES	<u>36,921,880</u> 22,704,700	1,021,688	<u>36,921,880</u> 23,726,388
OTHER CHANGES IN NET ASSETS Gain on disposal of property, equipment, and improvements Net assets released from capital projects Capital campaign contributions	18,316 352,570 	- (352,570) 281,535	18,316 - 281,535
CHANGE IN NET ASSETS	23,075,586	950,653	24,026,239
NET ASSETS, beginning of year	124,791,735	34,588,914	159,380,649
NET ASSETS, end of year	\$ 147,867,321	\$ 35,539,567	\$ 183,406,888

See accompanying notes.

Canine Companions for Independence, Inc. Consolidated Statements of Activities and Changes in Net Assets (Continued) Year Ended December 31, 2022

	Without Donor Restrictions	With Donor Restrictions	Total
SUPPORT Contributions Contributed nonfinancial assets Bequests Change in value of beneficial interests	\$ 16,711,897 359,598	\$ 5,451,256 1,919,700 12,097,606	\$ 22,163,153 2,279,298 12,097,606
in charitable trust assets Net assets released from restrictions	- 16,706,535	(252,175) (16,706,535)	(252,175)
Total support	33,778,030	2,509,852	36,287,882
REVENUE Special events (net of direct expenses of \$678,367) Program service revenue Net investment loss Other income	4,110,692 139,375 (3,192,122) 18,821	- - (1,702,666) -	4,110,692 139,375 (4,894,788) 18,821
Total revenue	1,076,766	(1,702,666)	(625,900)
Total support and revenue	34,854,796	807,186	35,661,982
EXPENSES Program services: Breeding and puppy raising Training and client support Public information Veterinary	4,324,375 14,148,361 4,276,800 3,691,824	- - -	4,324,375 14,148,361 4,276,800 3,691,824
Total program services	26,441,360	-	26,441,360
Support services: Fundraising General administration Total support services	5,405,998 1,911,218 7,317,216	<u> </u>	5,405,998 1,911,218 7,317,216
Total expenses	33,758,576		33,758,576
CHANGES IN NET ASSETS BEFORE OTHER CHANGES	1,096,220	807,186	1,903,406
OTHER CHANGES IN NET ASSETS Gain on disposal of property, equipment, and improvements Net assets released from capital projects Capital campaign contributions	1,025 438,794 717,918	- (438,794) 3,948,078	1,025 - 4,665,996
CHANGE IN NET ASSETS	2,253,957	4,316,470	6,570,427
NET ASSETS, beginning of year	122,537,778	30,272,444	152,810,222
NET ASSETS, end of year	\$ 124,791,735	\$ 34,588,914	\$ 159,380,649

See accompanying notes.

Canine Companions for Independence, Inc. Consolidated Statement of Functional Expenses Year Ended December 31, 2023 with Comparative Total for December 31, 2022

2023								2022	
		Program	Services		Support Services				
	Breeding and Puppy Raising	Training and Follow-up	Public Information	Veterinary	Subtotal	General Administration	Fund Development	Total	Comparative Total
Salaries	\$ 2,644,944	\$ 8,311,907	\$ 2,155,913	\$ 1,240,333	\$ 14,353,097	\$ 1,097,112	\$ 3,252,898	\$ 18,703,107	\$ 17,368,840
Payroll taxes	209,047	651,249	165,419	96,142	1,121,857	69,948	253,868	1,445,673	1,334,319
Employee benefits	438,520	1,599,978	342,602	196,238	2,577,338	124,363	445,423	3,147,124	2,475,243
Pension plan contributions	120,946	441,284	94,492	54,124	710,846	34,300	122,850	867,996	820,612
Workers compensation insurance	18,793	68,568	14,682	8,410	110,453	5,330	19,089	134,872	107,720
Rent	267,384	233,766	60,593	29,424	591,167	-	69,349	660,516	603,508
Building maintenance	123,338	613,000	134,738	52,659	923,735	5,901	172,480	1,102,116	862,870
Utilities	137,601	450,760	51,012	31,631	671,004	4,981	75,592	751,577	724,695
Equipment rental and maintenance	39,876	123,072	11,904	40,724	215,576	2,424	20,144	238,144	375,127
Insurance	68,583	262,837	45,332	24,359	401,111	13,733	62,195	477,039	477,599
Program and office supplies	440,843	521,805	18,519	656,276	1,637,443	7,601	25,301	1,670,345	1,507,803
Dues and subscriptions	282	216	748	3,087	4,333	8,761	13,651	26,745	23,912
Travel, conventions, and meetings	98,642	257,613	168,828	32,843	557,926	148,908	320,412	1,027,246	938,713
Professional services	127,028	256,125	557,571	1,211,263	2,151,987	244,386	574,244	2,970,617	2,467,906
Advertising and marketing	-	-	280,604	-	280,604	21,178	485	302,267	190,482
Telephone (data and voice communication)	72,562	243,400	47,445	22,256	385,663	14,382	65,707	465,752	470,849
Postage and freight	14,629	52,637	162,082	6,935	236,283	3,540	20,051	259,874	313,628
Printing and publications	-	279	423,347	-	423,626	80	1,659	425,365	409,145
Taxes, licenses, and other expenses	324	924		2,617	3,865	47,032	202,628	253,525	432,622
Total expenses before									
depreciation and amortization	4,823,342	14,089,420	4,735,831	3,709,321	27,357,914	1,853,960	5,718,026	34,929,900	31,905,593
Depreciation and amortization	206,887	1,323,382	132,652	71,228	1,734,149	16,147.00	241,684.00	1,991,980	1,852,983
Total expenses	\$ 5,030,229	\$ 15,412,802	\$ 4,868,483	\$ 3,780,549	\$ 29,092,063	\$ 1,870,107	\$ 5,959,710	\$ 36,921,880	\$ 33,758,576

Canine Companions for Independence, Inc. Consolidated Statements of Cash Flows Years Ended December 31, 2023 and 2022

CASH FLOWS FROM OPERATING ACTIVITIES Changes in net assets \$ 24,026,239 \$ 6,57 Adjustments to reconcile changes in net assets to	0,427 2,983
Changes in net assets \$ 24,026,239 \$ 6,57	2,983
	2,983
,	
net cash provided by operating activities:	
Contributions - capital campaign (281,535) (4,66	5,996)
· · · · · · · · · · · · · · · · · · ·	2,632
	5,840
	1,025)
	3,338)
· ·	1,077)
· · ·	0,264
	9,013)
	6,988
, , ,	0,678)
	2,180
	1,151
	1,311)
Net cash provided by operating activities 23,014,369 9,52	0,027
CASH FLOWS FROM INVESTING ACTIVITIES	
Purchases of investments (1,153,906) (86	5,812)
	0,946
	6,244)
Net cash used in investing activities (15,206,055) (6,61	1,110)
CASH FLOWS FROM FINANCING ACTIVITY	
Collections on capital campaign 281,535 4,66	5,996
Net cash provided by financing activity 281,535 4,66	5,996
NET CHANGES IN CASH AND CASH EQUIVALENTS 8,089,849 7,57	4,913
CASH AND CASH EQUIVALENTS, beginning of year 51,040,224 43,46	5,311
CASH AND CASH EQUIVALENTS, end of year \$ 59,130,073 \$ 51,04	0,224
SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING AND FINANCING ACTIVITY	
	9,298
Net additions to operating lease right-of-use assets \$ (237,639) \$ (78	0,418)
Net additions to operating lease liabilities \$ 266,674 \$ 78	0,418

Note 1 - Description of the Organization

Canine Companions for Independence, Inc. (the "Organization" or "Canine Companions") is a nonprofit corporation organized to provide highly trained service dogs and ongoing support to individuals with disabilities. Our dogs and all follow-up services are provided at no cost to our clients. Canine Companions operates regional training facilities in the states of California, Ohio, Florida, New York, and Texas. Its national headquarters is located in Santa Rosa, California. In 2023, the Organization also opened a field office in Seattle, Washington. Canine Companions' support comes primarily from donor contributions and bequests.

The following is a description of the programs and services offered by Canine Companions:

Breeding and puppy raising – Since 1975, Canine Companions has developed a proven formula for breeding, raising, and training service dogs. Canine Companions breeds Labrador Retrievers, Golden Retrievers, and a cross of the two to be service dogs.

Volunteer breeder caretakers care for Canine Companions breeder dogs and nurture newborn puppies for eight weeks. In certain instances, Canine Companions manages the birthing and caretaking during these early stages at its facilities in Santa Rosa, California. From ages 8 weeks to 18 months, volunteer puppy raisers care for, provide basic obedience training for, and socialize Canine Companions puppies. When a Canine Companions puppy reaches the age of about 18 months, he or she is returned to one of Canine Companions' regional Centers for professional instruction.

Training and client support – Canine Companions maintains a waiting list of persons desiring placement with a dog. Individuals are screened, interviewed, and selected prior to attending a Team Training class. Leading up to a Team Training class, instructors spend six to nine months teaching the dog to master more than forty commands. Canine Companions instructors train different types of service dogs to best serve our clients:

- Service dogs partnered with adults, children, and veterans to assist with daily tasks and
 increase independence by reducing reliance on other people. A service dog can pull their partner
 in a manual wheelchair, retrieve dropped items, alert an adult who is deaf or hard of hearing to
 important sounds, or assist a veteran with post-traumatic stress disorder by interrupting anxiety
 attacks and nightmares.
- Facility dogs expertly trained dogs that are partnered with a professional facilitator working in a health care, criminal justice, rehabilitation, or education setting. Canine Companions facility dogs are trustworthy in professional environments and are trained in 45 tasks that can be integrated into therapies or services to improve clinical outcomes.

The matching of students and canines takes place during an intensive two-week training course where students learn the skills to direct their new service dogs. Students also learn techniques to expand the range of commands to meet their particular needs. In addition, each student must demonstrate the ability to provide for the dog's care and well-being before graduating with a Canine Companions service dog.

After graduation, Canine Companions keeps track of all the teams through follow-up visits and graduate workshops. The main purposes of graduate follow-up visits are to maintain as well as enhance the effectiveness of the graduate team's well-being and effectiveness.

Canine Companions has also developed customer service and quality control tools known as graduate seminars. These provide the graduates one- to two-day follow-up training at training centers or in centrally located cities for problem solving and further education to ensure the ongoing success of the service dog team. Canine Companions conducts annual graduate seminars at each of our six training centers and Seattle field office.

Public information – Canine Companions takes a proactive stance in raising awareness of service dogs and challenges faced by people with disabilities. Canine Companions' efforts have produced many articles in national and regional newspapers, magazines, and newsletters. Canine Companions has worked with national and regional web, radio, and television broadcasts to bring awareness of our program to millions. Additionally, Canine Companions maintains ongoing ad campaigns that include billboards, online, print advertising, and televised public service announcements.

Canine Companions also distributes newsletters, electronic messages, and direct mail packages that educate the general public and provide program updates. Additionally, Canine Companions maintains and regularly updates social media accounts. Canine Companions' web site (www.canine.org) provides information about aspects of its programs and services.

Veterinary – Canine Companions provides health care to all puppies and dogs in professional training. Additionally, Canine Companions provides supplementary veterinary service for puppies and graduate dogs on an as needed basis.

Note 2 - Summary of Significant Accounting Policies

Principles of consolidation – All inter-entity transactions and balances have been eliminated upon consolidation.

Basis of presentation and description of net assets – Canine Companions uses the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) and reports information regarding its consolidated financial position and activities according to two classes of net assets.

Net assets without donor restrictions – The portion of net assets that is neither subject to time or donor-imposed restrictions and may be expended for any purpose in performing the primary objective of Canine Companions. As of December 31, 2023 and 2022, Canine Companions' Board of Directors has designated approximately \$2,000,000 and \$2,300,000, respectively, of net assets without donor restrictions as an endowment for projects in the Southeast Region, \$10,000,000 and \$10,000,000, respectively, of net assets without donor restrictions to fund the Canine Health and Wellness Center in Santa Rosa, and approximately \$27,000,000 and \$23,000,000, respectively, of net assets without donor restrictions for general use.

Net assets with donor restrictions — The portion of net assets whose use by Canine Companions is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of Canine Companions. Net assets with donor restrictions also include a portion of net assets consisting of contributions to endowed funds where the donor indicated that a portion of the fund be retained in perpetuity. The accumulation of assets, above historic gift value, in donor-restricted endowed funds is classified as with donor restrictions until appropriated for use based on Canine Companions' spending policy.

Cash and cash equivalents – Canine Companions considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents and not held for investment purposes.

Pledges receivable, net – Contributions and pledges receivable consist of unconditional promises to give. Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. Discounts are computed using estimated market rates. Amortization of the discount is included in contribution revenue.

Canine Companions uses the allowance method to determine uncollectible pledge receivables. The allowance is based on prior years' experience and management's analysis of specific promises made.

Accounts receivable – Accounts receivable consist of various trade and miscellaneous receivables. Trade receivables include amounts billed to sponsors and affiliates for services provided. Receivables are reported at face value, which approximates fair value, and are not subject to interest. Payments received from sponsors and affiliates are generally applied to the balances identified by the accompanying invoice.

Accounts receivable are reviewed for collectability, and an allowance for credit losses is established when needed. The allowance estimate is derived from a review of the Organization's historical losses based on the ageing of receivables (or other methodology if applicable). This estimate is adjusted for management's assessment of current conditions, reasonable and supportable forecasts regarding future events, and any other factors deemed relevant by the Organization. The Organization believes historical loss information is a reasonable starting point in which to calculate the expected allowance for credit losses as the Organization's customer base have remained constant since the Organization's inception. No allowance was deemed necessary for accounts receivable for the years ended December 31, 2023 and 2022.

The Organization writes off receivables when there is information that indicates the debtor is facing significant financial difficulty and there is no possibility of recovery. If any recoveries are made from any accounts previously written off, they will be recognized in income or an offset to credit loss expense in the year of recovery, in accordance with the Organization's accounting policy election.

Bequests receivable – Bequests receivable consist of gifts made by means of wills and trusts for which the donor is deceased and are otherwise considered irrevocable.

Investments – Investments are reported at fair value. Changes in fair values as well as realized gains and losses are reflected in the consolidated statement of activities and changes in net assets. Dividend and interest income are accrued when earned. Investments received through gifts are recorded at estimated fair value at the date of donation.

Fair value of beneficial interest in assets – Canine Companions invests in diversified investment pools offered by the Marin Community Foundation and Community Foundation Sonoma County (collectively referred to as the Community Foundations). The Community Foundations have Canine Companions' investment accounts under its management. Canine Companions' share of the pool is recorded as beneficial interest in assets. The beneficial interest in assets is stated at fair value. The fair value is based on the net asset value of the pooled assets and Canine Companions' ownership interest in the pool. Net asset values are evaluated by the Community Foundations to determine if the values of these investments should be adjusted. Factors considered may include, but are not limited to, estimates of liquidation value, prices of recent transactions in the same or similar funds, current performance, future expectations of the particular investment, and changes in market outlook and the financing environment. Valuations are reviewed at least annually using a variety of qualitative factors to subjectively determine the most appropriate valuation methodologies.

The pools consist of various investments including, but not limited to, cash, public and private equities, global bonds, real assets, and hedge funds. Investments are exposed to various risks such as interest rate, market, liquidity, and credit risks.

Fair value measurements – Canine Companions carries certain assets and liabilities at fair value. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Canine Companions classifies its financial assets and liabilities according to three levels and maximizes the use of observable inputs and minimizes the use of unobservable inputs when measuring fair value.

- **Level 1** Quoted market prices (unadjusted) in active markets for identical assets or liabilities that the entity has the ability to access at the measurement date.
- **Level 2** Observable inputs other than quoted prices included within Level 1 for the asset or liability, either directly or indirectly.
- Level 3 Unobservable inputs for the asset or liability that are not corroborated by market data.

Investment held at equity method – On December 28, 2020, the Organization established Canine Companions Charitable Properties, LLC (the LLC), with the Organization as the sole member. The LLC was formed for the purpose of holding certain assets to be used to further the charitable mission of the Organization. The consolidated financial statements reflect the accounts of the Organization and the LLC.

Canine Companions holds an equity method investment in one private corporation that is not traded on stock exchanges and does not have a readily determinable fair value. Valuation is determined based on the percentage of interest held by Canine Companions. The equity method of accounting is used for investments in which Canine Companions' interest is 20% to 50% and is deemed to have significant influence over the investee. Under the equity method, Canine Companions recognizes its proportionate share of net income or loss of the corporation. Dividends paid by the corporation reduces the value of the investment. Canine Companions evaluates the investment for impairment whenever events or changes in circumstance indicate that the carrying value of an asset may not be recoverable. As of December 31, 2023 and 2022, management has concluded that there are no indications of impairment of the equity method investment.

Property, **equipment**, **and improvements** – Property, equipment, and improvements are recorded at cost. The cost of maintenance and repairs are charged to expense as incurred. Depreciation is computed on a straight-line basis over the estimated useful lives of the assets. Amortization of leasehold improvements is computed over the lesser of the useful life or the term of the related lease. Estimated useful lives used to compute depreciation and amortization of property, equipment, and improvements are as follows:

Building and improvements 15 – 40 years
Leasehold improvements life of lease
Furniture, vehicle, and equipment 5 years

Impairment of long-lived assets – The long-lived assets are reviewed by management for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable through the estimated undiscounted cash flows expected to result from the use and eventual disposition of that asset. Whenever any such impairment exists, an impairment loss will be recognized for the amount by which the carrying value exceeds the fair value. There was no impairment of long-lived assets for the years ended December 31, 2023 and 2022.

Leases – Transactions give rise to leases when Canine Companions receives substantially all of the economic benefits from and has the ability to direct the use of specified asset. Canine Companions has lessee activity classified as operating leases and is included in the operating lease right-of-use assets and operating lease liabilities in the consolidated statements of financial position.

Operating lease right-of-use assets represents the right to use an underlying asset for the lease term and operating lease liabilities represent obligations to make lease payments arising from the lease. Operating lease right-of-use assets and liabilities are recognized at the commencement date based on the present value of lease payments over the lease term. When discount rates implicit in leases cannot be readily determined, Canine Companions uses an estimated incremental borrowing rate at lease commencement to perform lease classification tests and to measure lease liabilities and right-of-use assets. Certain optional renewal periods were not included in the determination of the lease liability and right-of-use asset if management determined it was not reasonably certain that the lease would be extended. Canine Companions has elected not to recognize right-of-use assets and lease liabilities for leases of terms less than twelve months.

Split interest agreements

Beneficial interests in charitable trust assets – Beneficial interests in charitable trust assets include the estimated fair value of Canine Companions' interest in pooled income funds and charitable remainder trusts. Assets of these trusts are held by independent trustees. The fair values are measured by the estimated present value of the remainder interest using applicable mortality tables and discount rates used to compute the donors' original charitable deduction.

Canine Companions recognizes its remainder interest in the assets received as contribution revenue with donor restrictions in the period in which the assets are received from the donor. Subsequent changes in the estimated fair value are recognized in the consolidated statements of activities and changes in net assets.

Charitable gift annuities – Canine Companions records a gift annuity upon execution of the contract and receipt of the assets. The liability is recorded at the estimated present value of payments using applicable mortality tables and approximate discount rate of 5.8%.

California Insurance Code (the Code) requires that organizations maintain a reserve fund adequate to meet the future payments under its outstanding charitable gift annuity contracts. In addition, the Code requires that 50% of the reserve fund be invested in specified governmental fixed income investments. As of December 31, 2023 and 2022, Canine Companions had sufficient funds in its reserve fund to meet the California Insurance Code requirements and those funds were invested in accordance with the Code. Canine Companions is in compliance with all laws and regulations in all states it is registered to issue charitable gifts annuities.

Endowment funds – Canine Companions' reserved funds include donor-restricted endowment funds and funds designated by the Board of Directors to function as semi-endowed funds. Net assets associated with endowment funds, including funds designated by the Board of Directors to function as reserved funds, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of relevant law – The Board of Directors of Canine Companions has interpreted the California enacted version of the Uniform Prudent Management of Institutional Funds Act (CUPMIFA) as requiring the preservation of the fair value of the original gifts as of the date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, Canine Companions classifies as net assets with donor restrictions (1) the original value of gifts donated to the permanent endowment, (2) the original value of subsequent gifts to the permanent endowment, and (3) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. Amounts are classified as net assets with donor restrictions until Canine Companions' Board of Directors appropriates amounts for expenditure and any purpose restrictions have been met in a manner consistent with the standard of prudence prescribed by CUPMIFA.

In accordance with CUPMIFA, Canine Companions considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the fund, (2) the purposes of Canine Companions and the donor-restricted endowment fund, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of Canine Companions, and (7) the investment policies of Canine Companions.

Funds with deficiencies – From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or CUPMIFA requires Canine Companions to retain as a fund of perpetual duration. At December 31, 2023 and 2022, there were no material deficiencies.

Return objectives and risk parameters – Canine Companions has adopted investment and spending policies for endowment assets that will ultimately provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that Canine Companions must hold in perpetuity as well as board-designated funds. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to exceed the yield of relevant indexes while assuming a moderate level of investment risk. Canine Companions expects its endowment funds, over time, to provide an average rate of return of approximately 6% annually. Actual returns in any given year may vary from this amount.

Strategies employed for achieving objectives – To satisfy its long-term rate-of-return objectives, Canine Companions relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). Canine Companions targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending policy and how the investment objectives relate to spending policy – Except for the board-designated endowment fund related to the Martha McCrary Bequest. The McCrary funds are appropriated based on the annual needs of Canine Companions' Southeast Regional Office and can vary year to year, with a goal of maintaining as much principal as possible. This is consistent with Canine Companions' objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

Recognition of support-based revenue – Contributions and grants are recognized at their fair value when the donor makes an unconditional promise to give to Canine Companions. Certain contributions are reported as support without donor restrictions when the restriction is met in the same period as the contribution is received. All other donor restricted contributions and grants are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions. Conditional promises to give – that is, those with a measurable performance or other barrier and a right of return – are not recognized until the conditions on which they depend have been met.

Canine Companions is the beneficiary under various wills and trust agreements, the total realizable amount of which is not presently determinable. Such amounts are recognized in Canine Companions' consolidated financial statements as bequests receivable when clear title is established, and the proceeds are measurable.

Contributed goods and services – Canine Companions recognizes the value of donated items and/or supplies at the fair market value for similar items. Contributions of services are recognized when received if such services (a) enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not donated. Donated goods and services for the fiscal years ended December 31, 2023 and 2022, included in the consolidated statements of activities, were as follows:

	2023		2022		
Office space Property	\$	332,516 -	\$	322,516 1,919,700	
Equipment Contributed penfinancial assets		222 516	<u> </u>	37,082	
Contributed nonfinancial assets	Ф	332,516	<u> </u>	2,279,298	

During 2022, Canine Companions received property with certain donor restrictions regarding the use and time which must elapse before selling considerations. The property will be used for operations until such time elapses, at which point the Organization will assess the future use or potential sale of the property. Donated equipment included chairs and dog treadmills, which are being utilized at properties owned by the Organization. Canine Companions also receives donated office space in the Southwest region which was valued at approximately \$333,000 and \$323,000 as of December 31, 2023 and 2022, respectively. Canine Companions did not monetize any contributed nonfinancial assets.

A substantial number of volunteers have donated significant amounts of time in Canine Companions' program services and fundraising activities. The value of donated volunteer services has not been recognized in the accompanying consolidated financial statements because such volunteer services do not meet the above-mentioned criteria.

During the years ended December 31, 2023 and 2022, Canine Companions participated in various outreach events supported by Canine Companions' staff and by 4,350 volunteers and 4,590, respectively.

Grants from government agencies – The Organization was eligible for the Employee Retention Credit (ERC) under the CARES Act, subject to certain criteria. During the year ended December 31, 2023, the Organization recognized approximately \$1,914,000 of ERC which is included in grants from government agencies revenue on the statement of activities and changes in net assets. Amended tax returns or claims for refund were filed with Internal Revenue Service in March 2023, and the Organization received approximately \$1,822,659 of ERC and \$91,000 of interest income on August 1, 2023.

Functional expenses – The costs of providing program and other activities have been summarized on a functional basis in the consolidated statements of activities and changes in net assets. Accordingly, certain costs have been allocated among program services and supporting services benefited. Such allocations are determined by management on an equitable basis.

Personnel expenses were assigned by each position's departmental classification and, in certain instances, allocated among classifications after considering the functional roles and time spent in those roles.

Occupancy, depreciation, and facilities-related services were allocated based upon estimated departmental usage of building and kennel space weighted by the estimated insured value of building replacement, contents, and equipment costs. Professional services, printing, and information technology were allocated based upon the functions provided or by full-time equivalent staff headcount. Travel, education and awareness, and other expenses were allocated based upon time and effort.

Income taxes – Canine Companions is a tax-exempt organization under the Internal Revenue Code, Section 501(c)(3) and related California code sections. Accordingly, no provision for income taxes on income has been reflected in these consolidated financial statements.

Canine Companions follows the guidance on accounting for uncertainty in income taxes issued by Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 740, *Income Taxes*. As of December 31, 2023 and 2022, management evaluated Canine Companions' tax positions and concluded that Canine Companions had maintained its tax-exempt status and had taken no uncertain tax positions that required adjustment to the consolidated financial statements. Therefore, no provision or liability for income taxes has been included in the consolidated financial statements.

Canine Companions Charitable Properties, LLC, as a California organization, is subject to franchise taxes and a fee based on California annual income. For the years ended December 31, 2023 and 2022, the LLC paid \$800 in taxes and fees.

Use of estimates – The preparation of the consolidated financial statements in conformity with U.S. GAAP requires management to make estimates based on assumptions. Those estimates affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

Reclassifications – Certain balances in the prior year's footnotes have been reclassified for comparative purposes to conform with the presentation in the current-year financial statements.

Recently implemented accounting standards – In June 2016, the FASB issued Accounting Standards Update (ASU) 2016-03, *Credit Losses – Measurement of Credit Losses on Financial Instruments*. This ASU requires organizations to use a forward-looking approach based on current expected credit losses (CECL) to estimate credit losses on certain types of financial instruments, including trade receivables. This may result in the earlier recognition of allowances for losses. The Organization adopted this standard on January 1, 2023. The impact of the adoption was not considered material to the financial statements and primarily resulted in new/enhanced disclosures only.

Subsequent events – Subsequent events are events or transactions that occur after the consolidated statement of financial position date, but before the consolidated financial statements are available to be issued. Canine Companions recognizes in the consolidated financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the consolidated statements of financial position including estimates inherent in the process of preparing consolidated financial statements. Canine Companions' consolidated financial statements do not recognize subsequent events that provide additional evidence about conditions that did not exist at the date of the consolidated statements of financial position, but arose after the statements of financial position date before the consolidated financial statements were available to be issued.

Canine Companions has evaluated subsequent events through May 17, 2024, which is the date the consolidated financial statements were available to be issued.

Note 3 – Pledges Receivable, Net

Pledges outstanding at December 31, 2023 and 2022, are expected to be collected as follows:

	2023		2022	
Pledges receivable in less than one year Pledges receivable in one to five years	\$ 311,667 273,411		\$	2,812,333 118,994
Pledges receivable, net	\$	585,078	\$	2,931,327

Pledges receivable expected to be collected in one to five years are discounted at rates ranging from 3.25% to 8.5%.

Note 4 – Bequests Receivable

Canine Companions is the beneficiary under several wills and trust agreements in which clear title has been established and the proceeds are measurable. As of December 31, 2023 and 2022, the total of these expectancies are approximately \$2,259,000 and \$3,553,000, respectively. Management believes that all bequest expectancies are collectible.

As of December 31, 2023 and 2022, Canine Companions also has various bequests which are in process. However, the amounts to be received are not yet determinable. No value has been recorded on these bequests.

Note 5 - Investments

Investments consist of the following at December 31:

	 2023	2022
Cash and cash equivalents	\$ 2,246,307	\$ 104,884
Common stock	101,248	-
Fixed income	-	1,111,507
Mutual funds	-	928,674
Beneficial interest in assets - Marin Community Foundation Beneficial interest in assets - Community Foundation Sonoma	30,334,678	26,149,285
County	 9,784,377	 8,351,301
Total investments	\$ 42,466,610	\$ 36,645,651

Net investment income (loss), including amounts earned on assets at the Community Foundations, consists of the following for the years ended December 31:

	 2023	 2022
Interest and dividends Investment fees Net realized and unrealized gain (loss)	\$ 1,339,258 (310,201) 10,603,671	\$ 513,845 (279,214) (5,129,419)
Total net investment income (loss)	\$ 11,632,728	\$ (4,894,788)

Note 6 – Investments, Equity Method

During 2020, Canine Companions was informed of a bequest consisting of marketable securities and shares of stock in a private corporation (the Stock) that provides internet and telecom services. On December 28, 2020, Canine Companions established Canine Companions Charitable Properties, LLC (the LLC) to hold the Stock with Canine Companions as the sole member. In July 2021, the LLC received the Stock that can only be liquidated under certain contingencies according to an existing shareholders' agreement.

Interest was bequeathed to the LLC in 2021 as follows:

	Initial		Percentage Interest
	Me	easurement	Owned
		_	
Private corporation	\$	19,525,600	28.66%

Financial results for the private corporation from the most recently available audited financial statements dated June 30, 2023, is summarized as follows:

	Priv	ate Corporation
Assets	\$	151,167,000
Liabilities		64,753,000
Equity		86,414,000
Comprehensive income		16,860,000

The value of the equity investment has been adjusted to reflect its proportionate share of comprehensive income or loss and reduced for dividends received during 2023 as follows:

Investment, equity method at December 31, 2022			\$ 20,078,021
Increase in valuation:	 Earnings 16,860,138	 Share 28.66%	4,832,757
Dividends received	, ,		, ,
March 2023		\$ 429,957	
June 2023		515,948	
November 2023		344,585	
Reduction in valuation due to receipt of dividends			(1,290,490)
Investment, equity method at December 31, 2023			\$ 23,620,288

Note 7 - Fair Value Measurements

The tables below present the balances of assets measured at fair value at December 31, on a recurring basis.

			20	023			
		Total	Level 1	Le	evel 2	Le	evel 3
Investments:						•	
Cash and cash equivalents	\$	2,246,307	\$ 2,246,307	\$	-	\$	-
Common stock		101,248	101,248		-		-
Beneficial interest in assets	4	0,119,055	 			40	,119,055
Total investments	\$ 4	2,466,610	\$ 2,347,555	\$		\$ 40	,119,055
			20)22			
		Total	Level 1	Le	evel 2	Le	evel 3
Investments:							
Cash and cash equivalents	\$	104,884	\$ 104,884	\$	-	\$	-
Fixed income - government obligations		1,111,507	1,111,507		-		-
Mutual funds:							
Global equity		46,069	46,069		-		-
Domestic equity		852,820	852,820		-		-
Complimentary		29,785	29,785		-		-
Beneficial interest in assets	3	4,500,586	 			34,	,500,586
Total investments	\$ 3	6,645,651	\$ 2,145,065	\$	<u>-</u>	\$ 34,	,500,586

Level 1 – While Canine Companions believes its valuation methods are appropriate and consistent with those used by other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date. Those estimated values may differ significantly from the values that would have been used had a readily available market for such investments existed, or had such investments been liquidated, and these differences could be material to the financial statements.

Level 3 – The Marin Community Foundation endowment pool focuses on a long-term strategy designed to protect assets against inflation over time. The target asset allocation is 75% in equity funds and 25% in fixed income. The investments may be redeemed on a daily basis and are subject to restrictions imposed by the Board of Directors at the Marin Community Foundation.

The Community Foundation Sonoma County endowment pool focuses on a long-term strategy designed to protect assets against inflation over time while providing for a steady stream of gains. The target asset allocation of the long-term investment pool, which is designed to minimize cost and reduce volatility, is 85% in a core portfolio which includes passive investments in equity (65%) and fixed income assets (35%) and 15% in a satellite portfolio. The core portfolio consists of investments that track major market indices with minimal tracking error (defined as the deviation of excess return). Additional positions, known as satellites, are added to the portfolio and allow for greater flexibility regarding tracking error. The investments may be redeemed on a daily basis and are subject to restrictions imposed by the Board of Directors at Community Foundation Sonoma County. \$460,000 and \$450,000 in Level 3 investments were purchased in 2023 and 2022, respectively.

The table below presents information about significant unobservable inputs related to the categories of Level 3 financial assets at December 31, 2023:

	Fair Value	Valuation Technique	Unobservable Inputs
		Fair value of the	
		pooled assets	Fair Value
Beneficial interest in assets	\$ 40,119,055	and Canine	of the underlying
		Companions	assets of
		ownership	the investment
		interest	pool

The table below presents information about significant unobservable inputs related to the categories of Level 3 financial assets at December 31, 2022:

	Fair	Valuation	Unobservable
	Value	Technique	Inputs
Beneficial interest in assets	\$ 34,500,586	Fair value of the pooled assets and Canine Companions ownership interest	Fair Value of the underlying assets of the investment pool

Marin Community Foundation and Community Foundation Sonoma County were established as component funds to benefit Canine Companions. The Community Foundations hold both expendable and endowment funds. Expendable funds allow for the grant of income or principal. Endowment funds allow only for grants to Canine Companions of a fixed percentage of historic earnings.

The Community Foundations have variance power in the event that a restriction or condition of a component fund cannot be fulfilled. Per terms of the agreement with Canine Companions, in such a situation, the Community Foundations may make grants from their component funds to organizations that most nearly serve the purposes and objectives for which the funds were established. The agreements between Canine Companions and the Foundations may be terminated by either party in accordance with their respective agreements.

Note 8 - Revocable Funds

A fund was established by an outside donor under the administration of Community Foundation Sonoma County, to support the mission and activities of Canine Companions. Fund A is a permanent endowment fund with a balance of approximately \$3,307,000 and \$2,840,000 at December 31, 2023 and 2022, respectively. Distributions from this fund are subject to Community Foundation Sonoma County's endowment spending policy. Fund A is revocable and is not included on the statements of financial position at December 31, 2023 and 2022. During 2023 and 2022, there were no distributions from Fund A.

Note 9 - Property, Equipment, and Improvements, Net

Property, equipment, and improvements, net consisted of the following at December 31:

	202	23		2022
Buildings and leasehold improvements Office equipment Automotive equipment Construction in progress	2,7 1,2	006,880 793,542 298,954 212,764	\$	50,727,346 2,437,463 1,038,946 4,694,699
	73,3	312,140		58,898,454
Less: accumulated depreciation and amortization	(22,5	554,411 <u>)</u>	((20,562,431)
	50,7	757,729		38,336,023
Land	5,0	071,448		5,071,448
Property, equipment, and improvements, net	\$ 55,8	329,177	\$	43,407,471

Depreciation and amortization expense totaled approximately \$1,992,000 and \$1,853,000 for 2023 and 2022, respectively. In 2022, the Organization began construction for the Canine Health and Wellness center facility which will house the veterinary, research, and breeding departments. It is expected to be completed in 2024.

Note 10 - Other Assets

Other assets at December 31, 2023 and 2022, consisted of the following:

	2023		2022
Land held for sale Split interest agreements Investments held for deferred compensation plans	\$	880,000 1,114,399 46,160	\$ 930,000 1,012,740 46,160
Other		557,237	517,695
Other assets	\$	2,597,796	\$ 2,506,595

The land held for sale represents a donation to Canine Companions in accordance with Canine Companions' Gift Acceptance Policy. The land was donated to benefit the Northeast Region for its general operating purposes. Canine Companions has listed the property for sale.

Note 11 - Line of Credit

Line of credit – In September, 2015, Canine Companions obtained a revolving line of credit (LOC) of \$4,000,000 to finance operations as necessary. Canine Companions renewed the LOC in December 2023. The line has a variable interest rate with a floor rate of 5% per annum and a commitment fee of 0.375% for the term of the loan. The interest rate at December 31, 2023 and 2022. was 5%, and the LOC expires on November 5, 2025. There was no balance outstanding on the LOC as of December 31, 2023 and 2022. There are financial covenants applicable to the LOC.

Note 12 - Net Assets with Donor Restrictions

Net assets with donor restrictions as of December 31, are available for the following purposes or periods:

	 2023	_	2022
Property, equipment, and improvements	\$ 14,237,418		\$ 13,677,574
Split interest agreements and charitable trust assets	1,157,049		1,055,390
Program and time restrictions	6,742,172		7,029,298
Bequests receivable	2,259,094		3,552,936
Donor endowments - corpus and earnings	11,143,834	_	9,273,716
Net assets with donor restrictions	\$ 35,539,567	_	\$ 34,588,914

Net assets were released during the years ended December 31, 2023 and 2022, in accordance with the donors' intent or release of time restrictions as follows:

	 2023		2022
Program and time restrictions Property, equipment, and improvements Bequests receivable Donor endowments - corpus and earnings	\$ 7,037,524 352,570 262,452 69,804	\$	3,753,391 438,794 12,953,144
Total restrictions released	\$ 7,722,350	\$	17,145,329

Note 13 - Endowments

Endowment net asset composition by type of fund as of December 31, 2023 and 2022, were as follows:

				2023	
	W	ithout Donor	1	Nith Donor	
	F	Restrictions	F	Restrictions	Total
Donor restricted:					
General use	\$	-	\$	11,187,792	\$ 11,187,792
Board designated:					
Funds available for general use		26,899,965		-	26,899,965
Funds available for general use by the					
Southeast Region		2,031,298		-	 2,031,298
Total	\$	28,931,263	\$	11,187,792	\$ 40,119,055
				2022	
		ithout Donor		Nith Donor	
	F	Restrictions	F	Restrictions	 Total
Donor restricted:					
General use	\$	-	\$	9,274,172	\$ 9,274,172
Board designated:					
-					
Funds available for general use		23,048,869		-	23,048,869
Funds available for general use Funds available for general use by the				-	, ,
Funds available for general use		23,048,869 2,277,545		- -	23,048,869 2,277,545

Changes in endowment net asset for the years ended December 31:

		2023	
	ithout Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, beginning of year	\$ 25,326,414	\$ 9,274,172	\$ 34,600,586
Interest and dividends	289,788	236,619	526,407
Investment fees	(173,854)	(84,445)	(258,299)
Grants paid Net realized and unrealized gain	- 3,488,915	(26,300) 1,427,746	(26,300) 4,916,661
Not realized and unrealized gain	 3,400,313	 1,421,140	 4,510,001
Net investment income	3,604,849	1,553,620	5,158,469
Contributions of cash		 360,000	 360,000
Endowment net assets, end of year	\$ 28,931,263	\$ 11,187,792	\$ 40,119,055
		2022	
	ithout Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, beginning of year	\$ 29,754,234	\$ 10,488,536	\$ 40,242,770
Interest and dividends	203,354	157,768	361,122
Investment fees	(175,186)	(79,620)	(254,806)
Grants paid	- (4.455.000)	(61,700)	(61,700)
Net realized and unrealized loss	 (4,455,988)	 (1,780,812)	 (6,236,800)
Net investment (loss)	(4,427,820)	(1,764,364)	(6,192,184)
Endowment receivable	-	100,000	100,000
Contributions of cash		450,000	450,000
Endowment net assets, end of year	\$ 25,326,414	\$ 9,274,172	\$ 34,600,586

Note 14 - Commitments

Canine Companions entered into several lease agreements for its headquarters and regional offices for office space and office equipment, which expire at various times through November 2028, respectively. The equipment leases generally do not contain extension options. There are no residual value guarantees related to the existing leases.

The approximate future minimum lease payments related to these leases are as follows:

Years Ending December 31,

2024	\$ 222,346
2025	227,393
2026	232,529
2027	209,836
2028	109,383
Total	1,001,487
Less: present value discount	 (183,662)
Operating lease liabilities	\$ 817,825

Lease expenses are recorded on a straight-line basis over the life of the lease as included in the consolidated statements of activities and changes in net assets. Rent expenses under all operating leases amounted to approximately \$366,000 and \$601,000 for the years ended December 31, 2023 and 2022, respectively. Supplemental cash flow and other information related to leases was as follows:

Lease Term and Discount Rate

Weighted average remaining lease term Weighted average discount rate

4.4 years 9.25%

Canine Companions also leases property for its Southwest Region center under a thirty-year lease ending August 2025. There is a ten-year renewal option. This property is leased to Canine Companions rent-free with the agreement that the premises will be used exclusively for the purpose of service dog training and other related purposes.

Note 15 - Availability of Financial Assets and Liquidity

The following table reflects Canine Companions' financial assets reduced by amounts not available for general expenditure within one year. Financial assets are considered unavailable when illiquid or not convertible to cash within one year, held by a trust, or assets held for others.

Canine Companions' financial assets available within one year for general expenditures are as follows at December 31:

	2023	2022
Financial assets at year end:		
Cash and cash equivalents	\$ 59,130,073	\$ 51,040,224
Pledges receivable, net	585,078	2,931,327
Accounts receivable	1,437,388	3,178,451
Bequests receivable	2,259,094	3,552,936
Investments	42,466,610	36,645,651
Other assets:		
Land held for sale	880,000	930,000
Total financial assets	106,758,243	98,278,589
Less amounts not available to be used within one year		
Net assets with donor restrictions:		
Time or purpose including long-term receivables	9,001,265	11,637,624
Property, equipment, and improvements	14,237,419	13,677,574
Donor endowments - corpus and earnings	11,143,834	9,273,716
Net assets designated by the board - unavailable within one year	28,931,263	25,326,414
Total amounts not available within one year	63,313,781	59,915,328
Financial assets available to meet general expenditures		
over the next twelve months	\$ 43,444,462	\$ 38,363,261

Canine Companions strives to maintain financial assets to meet 90 days of operating expenses (approximately \$9,230,000). As part of its liquidity plan, excess cash is invested in short-term investments, including money market accounts and certificates of deposit. Canine Companions intends to meet operating expenses during 2023 by utilizing cash and cash equivalents. The Board of Directors can undesignate the board-designated funds and make them available for general operations. Canine Companions also has access to its \$4,000,000 LOC (Note 11).

Note 16 - Pension Plan

Canine Companions sponsors a 403(b) defined contribution pension plan that covers all employees who meet certain eligibility requirements. Contributions to the plan by Canine Companions are based on eligible compensation and include elective and matching contributions not to exceed 6% of compensation for 2023. For the years ended December 31, 2023 and 2022, the amount of pension expense was approximately \$808,000 and \$771,000, respectively.

Note 17 - Concentrations of Credit Risk

Canine Companions has identified financial instruments that potentially subject it to credit risk. These financial instruments consist principally of cash, investments, and receivables. Canine Companions invests its excess cash and investments with various financial institutions. These deposits include amounts which, at times, may exceed federally insured limits. The balances held in the financial institutions are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. These balances are held at various financial institutions, which management believes have a high credit rating and the ability to return the Organization's deposits on request. If any of the financial institutions with whom Canine Companions does business were to be placed into receivership, the Organization may be unable to access to the cash on deposit with such institutions. If the Organization is unable to access its cash and cash equivalents as needed, the financial position and ability to operate the Organization could be adversely affected.

Receivables consist primarily of unsecured amounts due from individuals, trusts, and estates. The credit risk associated with the receivables from individuals is substantially mitigated by the large number of individuals comprising the receivable balance. 25% and 15% of all bequests recognized were related to 2 donors and 1 donor for the years ended December 31, 2023 and 2022, respectively.

Total contributions from board members are approximately \$1,601,000 and \$3,980,000 for the years ended December 31, 2023 and 2022, respectively.

Note 18 – Affiliation Agreement

Baylor Scott & White Health (BSWH) and Canine Companions originally entered into an affiliation and management agreement effective September 30, 2013. The parties cooperated in the development of Canine Companions' South Central Training Center in Irving, Texas, built and owned by BSWH at its sole cost and expense but operated, staffed, and managed by Canine Companions. The new campus, built and owned by BSWH, opened October 2015. The project included dormitory rooms and kennels with the overall objective of developing a campus capable of graduating approximately 60 new service dog teams per year.

The initial term of the agreement was for 10 years. In consideration of the benefits of affiliation with Canine Companions and Canine Companions' commitment to establishing and operating a whelping center, the Canine Early Development Center (CEDC), near its campus in Santa Rosa, BSWH made a one-time contribution to Canine Companions of \$500,000 intended to fund 50% of the operating costs of the CEDC for its first 3 years, ended June 30, 2019. Besides ensuring the underwriting of the operating costs of the Canine Companions program in Texas, BSWH also paid Canine Companions a \$470,000 fee per annum beginning January 1, 2014, representing the approximate historical fundraising amount by Canine Companions in Texas. In subsequent years, BSWH was charged an annual management fee not to exceed 7% of the mutually approved annual budget for the Training Center.

BSWH and Canine Companions entered into a new five-year agreement effective July 1, 2022. Under this new agreement, Canine Companions will now be solely responsible for its own fundraising with no further reliance on fundraising support from BSWH.

BSWH shall pay to Canine Companions annual fixed fees as follows, payable in substantially equal monthly installments (and pro-rated for any partial fiscal year):

Fiscal Year	Management Fee	
July 1, 2023 - June 30, 2024	\$	569,162
July 1, 2024 - June 30, 2025	\$	221,000
July 1, 2025 - June 30, 2026	\$	221,000
July 1, 2026 - June 30, 2027	\$	221,000

Subject to puppy supply and satisfaction of placement criteria, Canine Companions will seek to place with members of the BSWH community up to 20% of the puppies raised or trained at the facility.

As of December 31, 2023 and 2022, the outstanding receivable under this arrangement is approximately \$546,000 and \$480,000, respectively. \$393,000 of the 2023 receivable balance was paid in January 2024.

